

College of Continuing Education

•Mission: Deliver top-quality officer military education to Marines stationed worldwide.



- •Method: Use latest Distance Education technology through a network of 8 satellite campuses and regional coordinators.
- •Distance Education seminars for Command & Staff College and Expeditionary Warfare School courses.
- •Distance Education seminars afloat.
- •PAJE (Phase I JPME) accredited.

Colonel Terence Kerrigan, USMC, Director

As a student-centered vehicle for educational leadership and innovation, the College of Continuing Education (CCE) represents the Marine Corps University's worldwide outreach program.

MISSION

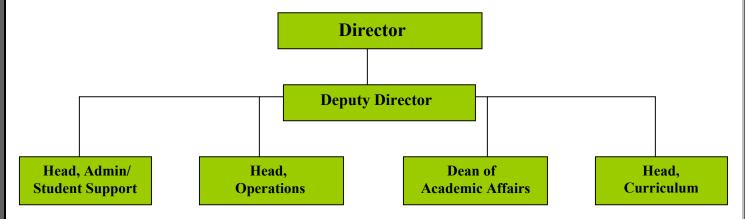
To provide a worldwide Marine Corps PME network in order to develop the professional competence and support the professional growth of students through Distance Education (DE) with an emphasis on warfighting, leadership, and staff development for service, joint, and multinational environments at the tactical, operational, and strategic levels.

WEB SITE

http://www.mcu.usmc.mil/cce

ORGANIZATION

The CCE's permanent organization consists of a Director, Deputy Director, Head of Operations and Policy (which encompasses Curriculum Development and Educational Technology), Head of Administration and Student Support, and the Dean of Academics. See the organizational chart below for a graphic representation of the CCE organization.



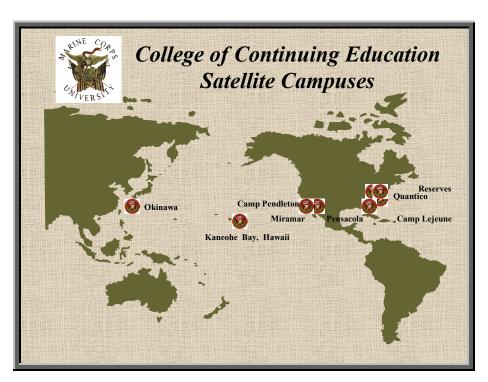
| Billet | Rank | DSN | Commercial |
|-------------------------------------|-------------|--------------|---------------------|
| Director | Col | 278-6031 | (703) 784-6031 |
| Deputy Director | LtCol | 278-6031 | (703) 784-6031 |
| Admin/Student Support | Maj | 278-6031 | (703) 784-6031 |
| Dean of Academics | GS-13 | 278-2410 | (703) 784-2410 |
| Operations | LtCol | 278-4324 | (703) 784-4324 |
| Curriculum Development | LtCol | 278-5446 | (703) 784-5448 |
| Educational Technology | Maj | 278-5446 | (703) 784-5446 |
| Regional Coord. (Pensacola) | Civ | TBA | |
| Regional Coord. (Camp Lejeune)Civ | | 751-9309 | (910) 451-9309 |
| Regional Coord. (Camp Pendleton)Civ | | 365-8400 | (760) 725-8400 |
| Regional Coord. (Miramar) | Civ | 267-1373 | (619) 537-1373 |
| Regional Coord. (Hawaii) | Civ | 457-1956 | (808) 257-1956 |
| Regional Coord. (Okinawa) | Civ | 315-645-2208 | 011-81-611-745-2208 |
| Regional Coord. (Reserve Forces)Civ | | 278-1076 | (703) 784-1076 |
| Regional Coord. (Quantico) | Civ | 278-1463 | (703) 784-1463 |

Mr. James I. Van Zummeren, LtCol USMC (Ret), *Dean of Academics*, a graduate of Air War College; current Doctoral candidate at George Mason University; MA from George Mason University, and a BA from the University of Wisconsin at Oshkosh.

EDUCATIONAL PHILOSOPHY

"Education is our profession, the student our priority."

Within the educational component of Marine Corps professional development, our College promotes autonomous lifelong learning and ensures the availability of an effectively structured system of professional military education opportunities that are central to all Marines. Our methodologies include a wide range of pedagogically sound DE practices. Our institutional purpose as the CCE is supported by comprehensive research findings demonstrating that learning outcomes in DE exhibit no significant difference from those achieved in traditional settings. In translating our purpose to course delivery and student support, the regional satellite campus system vastly improves student accessibility to educational resources. Most importantly, our global campus network defines the Marine Corps University (MCU) as a truly worldwide institution of higher learning, one that is readily available to every Marine.



Our academic emphasis ensures that curriculum design and development processes continually improve courses and update learning materials that are suitable for the needs of DE students in the profession of arms, and consistent with targeted learning levels and objectives. Our goal is to make available a common level of education characterized by

incremental increases in educational difficulty, systematically tailored for Marine officers of equal grades as they progress through their careers. For DE programs, this goal necessitates the accommodation of unique teaching environments and individual learning styles. At the same time, CCE programs must comport with civilian accreditation standards, as well as those of the Chairman, Joint Chiefs of Staff (where required).

A transcendent aim of the College is to "blur the distinction" between the quality of resident programs and parallel DE programs, regardless of the specific type of media employed. Organizationally and educationally, we are positioned to actualize this philosophy through the implementation and improvement of ongoing programs with the assistance of our highly qualified and professionally developed faculty.

STUDENT BODY

The student body consists of thousands of officers throughout the active and reserve components of the Marine Corps, officers of other armed services, approved international officers, and selected Federal government employees (GS-11 and above). Eligibility and requirements for enrollment are outlined in Marine Corps Order P1553.4A (Professional Military Education) that can be accessed at:

http://www.usmc.mil/directiv.nsf/by+subject?OpenView&Count=3000

HISTORY

In the spring of 1997, at the direction of the Commandant of the Marine Corps (CMC), the President of the MCU integrated all officer DE programs within a single college. The advent of the CCE improved the standing and resource priority for the majority of officers who complete PME primarily through DE. The advent of the CCE further reflects the increasing Marine Corps emphasis on professional education as an essential element in meeting the requirements of an increasingly complex world.

The CCE develops the professional competence of its Marine, other service, and international and civilian students by formulating and implementing PME programs through DE using a worldwide network of satellite campuses at major bases, stations, and facilities of Marine Forces Reserve.

The satellite campuses at Camp Lejeune, NC; NAS Pensacola, FL; MCAS Miramar, CA; Camp Pendleton, CA; Kaneohe, HI; Okinawa, Japan; Quantico, VA; and the Reserve campus (also located at Quantico, VA) are managed by Regional Coordinators who are uniquely qualified educators specifically contracted to manage educational delivery, student support, and oversight of adjunct faculty. Our programs and courses feature the educational standards, learning areas and learning objectives of the Program for Joint Education (PJE) required by the Chairman of the Joint Chiefs of Staff.

Our programs and courses are led by academic and professional faculty, augmented by distinguished visiting scholars and senior government officials. On 5 March 1999, The Chairman of the Joint Chiefs of Staff recognized the College as a fully accredited Program for Joint Education (Phase I).

Command and Staff College Distance Education Program (CSCDEP)

The CSCDEP is offered to eligible students throughout the world. Its organization, progression and course content are as close to the resident CSC program as can be achieved in a DE package. The course content moves the students' perspective from the National Command Authority (NCA) down to the Marine Expeditionary Force (MEF) level of application. Completion of the 8800 program will require approximately 288.5 hours of study (reading hours). The number of calendar days to complete the course varies according to each individuals' degree of effort exerted. However, a dedicated commitment of time and effort on the part of each student is required.

CSCDEP Course Curriculum Goals

Accredited by the Chairman of the Joint Chiefs of Staff for Joint Professional Military Education Phase I, the CSCDEP focus is upon the MEF at the operational level of war and upon the Marine component within joint combined commands, including joint task forces. The CSCDEP also develops the student's ability to effectively translate decisions at the national and strategic level into plans and orders for the operating forces. The intent of the curriculum is to provide officers with an understanding of the relationship between the strategic, operational, and tactical levels of war within a joint and/or multinational environment. In conjunction with the application of Marine Air Ground Task Force (MAGTF) doctrine and techniques to the changing conditions of warfare, this understanding is

intended to provide officers with the abilities necessary to out-think and out-fight opponents.

The focus of the curriculum is to develop officers who understand the capabilities and potential roles of a MAGTF in any joint multinational environment.

CSCDEP Enhancements

The CCE offers several opportunities for students enrolled in CSCDEP to pursue their studies in programs featuring active learning environments. These enhancement programs include adjunct faculty led seminars that will multiply opportunities and complement individual learning styles. Our intent is to expand the variety of educational settings in distance programs, and the College welcomes student suggestions regarding initiatives that could offer added value in terms of learning benefits. Students enrolled in the CSCDEP may choose from any of the CCE enhancements based on their own schedules and desired pace of study. Attendance to enhancement programs is always voluntary; the choice rests with the individual Marine. Regional Coordinators and the CCE faculty are prepared to assist Marines in order to determine which programs are best suited to their individual needs.

CSCDEP Seminar Program

The CSCDEP seminar program is offered to eligible students at specific locations throughout the world. Seminars feature time-tested active learning methods and normally follow an October through June academic schedule.

- 1. Conducted in a faculty-led group discussion, each seminar meets on a fixed schedule, normally in weekly sessions.
- 2. Students can review schedules on the CCE web page at www.mcu.usmc.mil/cce and may register for seminar classes by contacting the Regional Coordinator at the nearest CCE regional satellite campus.

Regional Satellite Campus Libraries

Regional satellite campuses have materials for loan, along with required and supplemental reading materials for DE programs.

CSCDEP Admission Policy

The CSCDEP is offered to officers (majors, [O-4], major selectees and above) of both the active and the reserve components of the Armed Services, and to civilians (GS-12 and above) employed by the Department of Defense as well as to approved international military officers. Individuals in the grade of captain (O-3) or CWO-4 may apply for a grade requirement waiver. See the paragraph titled *CSCDEP Waivers*.

CSCDEP Enrollment Procedures

Students may enroll through their unit diary (preferred method), by directly mailing the R-1 card to MCI, or via internet at the following address: www.mci.usmc.mil. Reserve officers may enroll by calling the Marine Corps Institute (MCI), DSN 325-7608; Commercial (202) 685-7608.

Applicants must meet the basic eligibility requirements described above to enroll. Students who have been disenrolled or administratively dropped from a course may be reenrolled by calling MCI at the number listed above. Officers above the rank of major may enroll in individual courses in any sequence. Students who complete an equivalent course of another service (as identified in Annex B of Marine Corps Order [MCO] P1553.4) are also required to complete *The MAGTF* (8804) and *The Marine Corps Planning Process* (8805) courses, identified by MCI as 8845.

Applicants should make application for enrollment directly with MCI, and not to the CCE. Upon receipt of the enrollment information, MCI will enroll the student.

Students are expected to keep MCI informed of their **current** military address. Failure to do so may cause delay in receipt of the course materials, completion certificates, and diploma.

CSCDEP Waivers

Although captains and CWO-4s do not meet the published prerequisites for enrollment, a limited number of officers in these ranks who have completed the EWS requirement are allowed to enroll. Request for waivers to the basic enrollment policy should be forwarded to: Commanding General, CCE/C40CCE, MCCDC, 3300 Russell Rd, Quantico, VA 22134. MCO P1553.4A is the reference.

CSCDEP Course Titles

8801: Theory & Nature of War

8802: Strategic Level of War

8803: Operational Level of War

8804: The MAGTF

8805: Marine Corps Planning Process

8806: Joint and Multinational Operations

8807: MAGTF Operations

8808: Amphibious Operations

8809: Operations Other Than War

CSCDEP Course Descriptions

Theory and Nature of War (8801):

Addresses the evolution of warfare from the 17th century to the present. This study includes an analysis of the contributions of noted military theorists on the evolution of warfare and the relevance of their theories to modern warfare. It also covers warfare from the perspective of both Western and Eastern cultures and from the concept of total war to that of revolutionary warfare.

Strategic Level of War (8802):

Explores the relationship between national interests, the development of national goals and objectives, and the considerations attendant to using military force to accomplish those goals and objectives. Using Theory and Nature of War as a foundation, Strategic Level of War explores how strategies are developed and how the capabilities and limitations of military force are used as an element of national power. Throughout this course, you will analyze the use of military force as a political instrument and explore the recurring concerns of the strategist and policy maker in preparing for and preventing war, the activities of war, and planning for the successful termination of the conflict.

Operational Level of War (8803):

Focuses on the analysis of strategic guidance provided by the NCA and on the translation of that guidance into operational direction in the form of a campaign plan designed to achieve military objectives. The course examines the concept of operational (theater level) warfare and the relationship between the strategic, operational and tactical levels of war. It also examines, from a MAGTF perspective, the considerations associated with operational planning in a joint multinational environment.

The MAGTF (8804):

Focuses on the concepts, considerations, and procedures attendant to the task organization, deployment, and employment of a MAGTF. MCO P1553.4 requires that students attending equivalent other-service resident schools complete *The MAGTF* (8804) course.

Marine Corps Planning Process (8805):

Provides a coherent way to think, reason, and organize thought that can be used to plan operations at all levels across the spectrum of conflict, and is compatible with joint processes. The six steps are linked; the output of one becomes the input for another. Rather than a lock-step drill, the MCPP breaks the total process into manageable topics for both the commander and staff. MCO P1553.4 requires that students attending equivalent other-service resident schools complete the *Marine Corps Planning Process* course (8805).

Joint and Multinational Operations (8806):

Addresses a wide array of subjects, which include: Marine Corps componency, the MAGTF and Joint Task Force Planning Considerations, Theater Logistics, Information Warfare & Command and Control Warfare, and Space Operations.

MAGTF Operations (8807):

Promotes an understanding of the complexities associated with MEF level capabilities and operations. Provides an overview of MEF fires, CSS operations, and rear area operations. Students examine two case studies: Desert Storm and the Pusan Perimeter.

Amphibious Operations (8808):

Introduces the student to joint amphibious and landing force doctrine. The course explores the nature, limitations, and characteristics of a MAGTF in an amphibious operation; the phases of an amphibious operation; service

and command responsibilities; planning considerations; and the termination of operations.

Operations Other Than War (8809):

Consists of studying the aspects of military operations that focus on deterring war and promoting peace in an environment other than large-scale combat operations normally associated with conventional war. Operations Other Than War (previously referred to as Low Intensity Conflicts) are a much broader and evolving conceptualization that also includes military operations not involving the use or threat of force. This course provides you with a foundation on which to assess a situation, appraise whether and what kind of military response is appropriate, and validates or questions the logic of decisions.

Amphibious Warfare School Distance Education Program (AWSDEP)

The AWSDEP curriculum was designed to parallel the former AWS resident course in a DE mode. While still utilizing the Amphibious Warfare School curriculum during transition to the new Expeditionary Warfare School curriculum, the upcoming EWSDEP will also mirror the resident EWS program emphasizing MAGTF organization, command and control, combined arms operations, as well as amphibious and expeditionary operations. It prepares officers to be commanders and staff officers in the operating forces at the battalion and squadron level.

AWSDEP Curriculum Goals

The program focus is to develop MAGTF officers who, regardless of military background, fully understand the unique capabilities of the MAGTF and can plan for the use of a MAGTF at the tactical level of war. AWSDEP consists of courses designed as a career-level instruction. The courses emphasize combined arms operations, warfighting skills, tactical decision making, and MAGTF expeditionary operations in order to prepare Marine officers to function as commanders and staff officers at appropriate levels.

AWSDEP Phase I (8510)

AWSDEP Phase I (8510) is the PME for captains and CWO-3s. However, second and first lieutenants are eligible and encouraged to enroll. This program consists of three courses which cover theory and nature of

war, Marine Corps warfighting doctrine, command and control, MAGTF communications, streamlined information flow, the Marine Corps Planning Process (MCPP) and other control techniques helpful to the company grade officer. Phase I of the EWSDEP (8510) must be completed prior to enrolling in EWSDEP Phase II.

AWSDEP Phase II (8600)

AWSDEP Phase II (8600) is a program designed to provide all officers who do not have the opportunity to attend the resident school the ability to complete the appropriate level PME. The AWSDEP Phase II parallels the curriculum in the resident EWS and provides the student with an understanding of warfighting skills, command and control, tactical decision making, combined arms operations, and military operations other than war. The prerequisite for participation in this program is successful completion of the AWSDEP Phase I (8510).

AWSDEP Seminar Program

The AWSDEP Seminar Program offers enrolled students the opportunity to participate in the seminars at major Marine Corps installations. The Seminar Program is designed to enhance the learning experiences of students enrolled in the AWSDEP. The intent of the AWS Seminar Program is to provide the AWSDEP students with an opportunity for interactive learning in conjunction with a highly qualified instructor. Seminars normally follow an October through May academic schedule and meet on a weekly basis. Students can review schedules on the CCE web page at www.mcu.usmc.mil/cce and may register for seminar classes by contacting the Regional Coordinator at the nearest CCE satellite campus.

Regional Satellite Campus Libraries

Regional satellite campuses have materials for loan along with required and supplemental reading materials for DE programs.

AWSDEP Admission Policy

The AWSDEP Phase I is offered to captains and CWO-3s of both the active and reserve components of the Armed Services and to civilians, (GS-11 and above employed by the Department of Defense), as well as to approved international officers.

The AWSDEP Phase II is offered to Captains and CWO-4s, of both the Active and the Reserve components of the Armed Services and to civilians, (GS-11 and above employed by the Department of Defense), as well as to approved international military officers.

AWSDEP Enrollment Procedures

Students may enroll through their unit training officer (preferred method), by directly mailing the R-1 card to MCI, or by the internet at the following address: www.mci.usmc.mil. Officers may enroll by calling the Marine Corps Institute at DSN 325-7608, and commercial (202) 685-7608.

Applicants must meet the basic eligibility requirements described above to enroll. Students who have been disenrolled or administratively dropped from a course may be reenrolled by calling MCI at the number listed above. Officers above the rank of major may enroll in individual courses in any sequence.

Applicants should enroll directly with the MCI, and not the CCE. Upon receipt of the enrollment information, MCI will enroll the student and mail the course material, which includes a comprehensive final examination for each course in a sealed packet with a preaddressed return-mailing envelope. Included in the package is a preprinted answer sheet (DP37) for the course.

Students are expected to keep the MCI informed of their current military address. Failure to do so may cause interruption in receipt of the course materials, completion certificates, and diploma.

AWSDEP Phase I Waivers

Although SNCO's (GySgt and above) do not meet the published prerequisites for enrollment in EWSDEP Phase I, a limited number of these Marines may be allowed enrollment. Only those SNCO's (GySgt and above) who have completed their required PME will be considered. Requests for waivers to the basic enrollment policy should be forwarded to: President, Marine Corps University, Attn: Commanding General, CCE/C40CCE, MCCDC, 3300 Russell Rd, Quantico, VA 22134. MCO P1553.4A is the reference.

AWSDEP Phase II Waivers

Although warrant officers and CWO-2s do not meet the published prerequisites for enrollment in AWSDEP Phase II, a limited number of these Marines may be allowed to enroll. Only those warrant officers and CWO-2s who have completed their required PME will be considered. Requests for waivers to the basic enrollment policy should be forwarded to the President, Marine Corps University, Attn: Commanding General, CCE/C40CCE, MCCDC, 3300 Russell Rd, Quantico, VA 22134. MCO P1553.4A is the reference.

Regional Coordinators, CCE faculty, and Mentors are prepared to assist Marines in order to determine which programs are best suited for their individual needs.

AWSDEP Course Titles

PHASE I

8511: Warfighting Principles and Concepts

8512: Command and Control

8513: Marine Corps Planning Process

PHASE II

8601: MAGTF Offense Course 8602: MAGTF Defense Course

8603: Expeditionary Operations Course

8604: Military Operations Other Than War (MOOTW)

AWSDEP Course Descriptions

*Phase I: This is a three-course phase that is required for CWO-3s and captains.

Warfighting Principles and Concepts (8511) covers the theory and nature of war. This course details the warfighting doctrine of the Marine Corps as express in MCDP 1, Warfighting and MCDP 1-2, Campaigning.

Command and Control (8512) covers concepts and practical application of command and control (C2) on the modern battlefield. Focusing on the command, control, and communications of a MAGTF, this course emphasizes streamlined information flow and other control techniques helpful to the company grade officer.

Marine Corps Planning Process (8513) presents a decision-making methodology that is applicable for all echelons of command across the range of military operations. The 6-step process described in this course replaces the 15-step process found in FMFM 3-1, Command and Staff Action.

*Phase II: This is a four-course phase. Phase II is required of captains who have not previously attended the resident EWS or any career level resident programs of other services. Officers enrolled in Phase II who are later selected to attend a resident career level program will, upon request, be administratively disenrolled without prejudice from the AWSDEP.

MAGTF Offense Course (8601) covers the fundamentals of the offense. For many, it may be the first time they have examined offensive operations since The Basic School. Through study and practical exercises, the student conducts the planning necessary to fully realize the combined arms potential of the MAGTF in the offense. Military Operations in Urban Terrain (MOUT), helicopterborne, and mechanized operations are also presented.

MAGTF Defense Course (8602) covers the fundamentals of the MAGTF in defensive operations. Practical exercises give the student the opportunity to conduct the planning necessary to conduct MAGTF defensive operations.

Expeditionary Operations Course (8603) introduces the student to the nature, capabilities, limitations, and characteristics of a MAGTF in amphibious and littoral operations.

Military Operations Other Than War (8604) covers the wide range of military operations other than the large-scale combat operations normally associated with conventional war. Included in this course are those increasingly frequent military operations that do not necessarily involve the use or threat of force.

STUDENT EVALUATION

The College's evaluation system emphasizes high academic standards approved by the Chairman of the Joint Chiefs of Staff Process for Accreditation of Joint Education (CJCS PAJE). Each of the courses of the CSCDEP and EWSDEP contain standardized multiple-choice examinations

that address the course and lesson educational objectives. These examinations are included in sealed envelopes as part of the MCI-mailed package. Students must receive a grade of 80% or higher to successfully pass a course. Regional Coordinators and CCE Curriculum personnel are the only authorized CCE representatives permitted to remediate students that fail a course (79% or less).

Reserve Retirement Points

Reserve officers earn reserve retirement points (RRPs) upon the successful completion of each course. Point values vary from course to course but are in the range of 118 points for CSC, and 112 for Amphibious Warfare School (AWS).

The specific RRPs for the <u>CSCDEP</u> are as follows:

RRPs

| 8801: Theory & Nature of War | 15 |
|-------------------------------------|-----------|
| 8802: Strategic Level of War | 16 |
| 8803: Operational Level of War | 22 |
| 8804: The MAGTF | 14 |
| 8805: Marine Corps Planning Process | 05 |
| 8806: Joint Operations | 08 |
| 8807: MAGTF Operations | 12 |
| 8808: Amphibious Operations | 14 |
| 8809: Operations Other Than War | <u>12</u> |
| TOTAL | 118 |

The specific RRPs for the <u>AWSDEP</u> are as follows:

RRPs

| 8511: Warfighting Principles and Concepts | 18 |
|---|-----------|
| 8512: Command and Control | 21 |
| 8513: Marine Corps Planning Process | 7 |
| 8601: MAGTF Offense Course | 25 |
| 8602: MAGTF Defense Course | 14 |
| 8603: Expeditionary Operations Course | 22 |
| 8604: Military Ops. Other Than War | <u>05</u> |
| TOTAL | 112 |